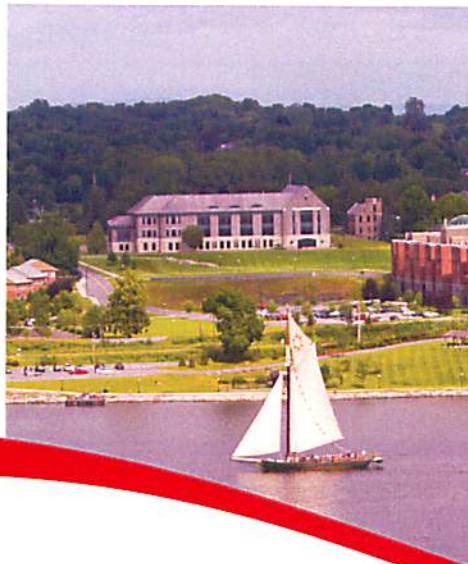
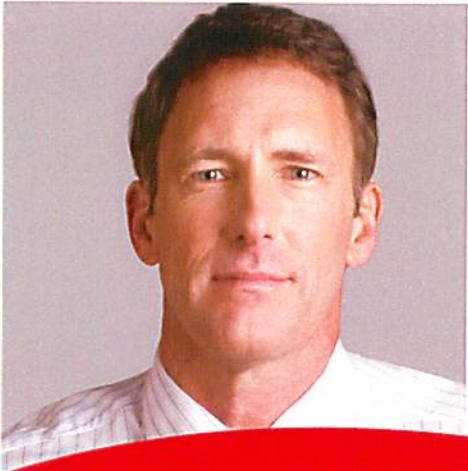


Online Master of Public Administration for Law Enforcement*

***Open to All Police Conference of New York Members**



SPECIAL BENEFITS FOR POLICE CONFERENCE OF NEW YORK MEMBERS INCLUDE:

1. 100% online format, no residency required.
2. Complete your MPA in less than 3 years part-time.
3. Special scholarships for law enforcement result in a tuition price of \$333/credit.
4. Application fee waived, saving you \$50!
5. Classroom-based MPA available in Albany and NYC for same tuition rate.

APPLICATION DEADLINES:

- August 1 to start in September
- December 1 to start in January

MARIST

Academic Partnerships

TO LEARN MORE ABOUT MARIST'S ACADEMIC PARTNERSHIPS VISIT
US ONLINE AT WWW.MARIST.EDU/GRADUATE/PARTNERSHIPS

**Get Started Today! Call 888.877.7900, E-mail Graduate@marist.edu,
or Visit www.Marist.edu/Admission**

The Marist College School of Management has offered the Master of Public Administration degree program since 1980 and for over twenty years has partnered with law enforcement agencies to bring the program to their respective departments. The Marist MPA program is designed to educate leaders and managers of public and non-profit sector agencies. Emerging leaders gain the necessary skills, values, and knowledge to begin their careers while seasoned managers are trained to assume positions of ever-increasing responsibility.

Marist's MPA program is designed exclusively for law enforcement and emergency services personnel and combines accelerated scheduling and a reduced pricing structure with the flexibility and convenience of Marist's online course delivery system. Students in this program represent a diverse mix of law enforcement, criminal justice, and emergency service professionals from local, state, and federal agencies throughout New York State and the nation. This combination of experience provides for an intensely rich and beneficial learning experience and allows students the opportunity to widen their professional networks.

DISTINCTIVENESS

Founded in 1929, the College is accredited by the Middle States Association of Colleges and Schools, Commission on Higher Education, and recognized by the U.S. Department of Education. The Princeton Review named Marist one of the best 371 colleges in the country, and our School of Management one of the top 290 business schools in the world. Forbes and The Princeton Review call Marist one of the "25 most connected campuses" in America. *U.S. News & World Report* consistently places Marist in its top tier. *Kiplinger's Personal Finance Magazine* and *Barron's* call us one of the nation's best buys in college education. The John Templeton Foundation placed us on its elite honor roll of only 100 academic institutions noted for teaching character development.

Marist College, a recognized leader in the use of technology in the classroom, has the distinction of having been the first college in New York State to gain approval to offer its entire MPA program online. Since 1998, students from across the United States have selected the Marist program for its quality, convenience, and flexibility.

CURRICULUM

The Marist MPA program provides the knowledge base, skills, and practical experience needed to succeed in a public service career. Courses in the MPA address:

- management and administrative techniques
- the political, legal, ethical, and social context of public administration

- program development skills, beginning with initial policy analysis through the evaluation of outcomes
- an optional internship for those wanting to increase their work experience or change careers.
- concentrations in public management, ethical leadership, and health care administration available.

FORMAT

Classes are scheduled in two 8-week segments per semester, thus allowing students to pursue two courses per semester, yet focus on one course at a time. Students may take courses 100% online or at our classroom sites in New York City or Albany, NY.

ADMISSION REQUIREMENTS

- Graduate admissions application (available online)
- \$50.00 non-refundable application fee (waived for members of our academic partners)
- Official undergraduate/graduate transcripts from all institutions attended
- Current resumé
- Personal statement
- Two letters of recommendation
- Official Graduate Record Exam (GRE) scores (upon request)

APPLICATION DEADLINES

Fall	August 1 (Online and NYC)
Spring	December 1 (Online, Albany, and NYC)

TUITION & COSTS (2010-2011)

Tuition	\$333.00 per credit (for members of our academic partners)
Tuition Deposit	\$250.00

Please ask about our academic scholarships and professional partnerships.

CONTACT INFORMATION

Marist College
Office of Graduate Enrollment
Poughkeepsie, New York 12601-1387

Phone: 888.877.7900

Email: graduate@marist.edu | AIM: AskMaristGrad

Web: www.marist.edu/graduate

Elizabeth M. Doherty, Ph.D.
Associate Dean & Graduate MBA & MPA Director,
School of Management

Total MPA Program Requirements
Minimum of 39 credits/Maximum of 42 credits

MPA 10 CORE COURSES (ALL 3 CREDITS) - ALL REQUIRED

MPA 500 Introduction to Public Administration
Introduction to Public Administration provides a general overview of the field of public administration. The course includes theoretical and practical aspects of key governmental processes, historical development of the field, contributions of social science to understanding organizations, and ethical issues in contemporary government activities.

MPA 501 Politics and Policy
Politics and Policy considers the public policy-making process with particular emphasis on the political environment. This course covers strategic and operational planning theories and practices, as well as ethical dilemmas.

MPA 503 Public Budgeting
Public Budgeting covers the theory and practice of public budget preparation and review, governmental accounting and auditing, and political issues in the budget process. The course includes consideration of capital budgeting, revenue estimation, and the history of budget reform efforts.

MPA 505 Human Resource Management in Public Organizations
Human Resource Management in Public Organizations aspects of human resources and personnel management in the public and nonprofit sector. This course introduces major issues, techniques, and trends in contemporary public personnel management, including ethical concerns, career planning, and professional development.

MPA 506 Administrative Law
Administrative Law explores the study of the legal framework of public administration. Basic principles of constitutional law and the institutions of American government are reviewed. The development of the administrative agency as a contemporary legal and social phenomenon and its relationship to other branches of government are considered. The structure of an administrative agency, its jurisdiction, powers, processes, and accountability are analyzed.

MPA 507 Technology Management for Public Managers
Technology Management for Public Managers focuses on what an individual in a managerial position should know about information technology. Social, political, and organizational effects of the technology on individuals, groups, and society are covered. Students gain understanding of how to use information management for strategic and operational purposes, learn to identify useful computer applications, and develop an appreciation for emerging managerial concerns in the information age.

MPA 508 Statistics for Public Managers
Statistics for Public Managers provides an overview of the scientific framework and empirical approaches to conducting and evaluating research studies. The course emphasizes the application of quantitative techniques to decision making and problem-solving. Topics include descriptive statistics, probability, sampling plans, research design, analytical methods for hypothesis testing, and regression analysis. Familiarity with high school algebra is necessary.

MPA 513 Program Planning and Evaluation
Program Planning and Evaluation is an analysis of the theory and practice of designing, implementing, and evaluating public and nonprofit programs. This course develops skills in outcome measurement, survey design, and presentation of results.

MPA 530 Organizational Theory and Change
Organizational Theory and Change covers the theory and practice of improving organizational effectiveness through planned, systematic interventions and change. Typical topics include analyzing organizational cultures, structures, processes, and capabilities; designing needed interventions; and assessing the motivational, educational, and other tools needed for successful implementation.

MPA 699 Capstone in Public Administration
The Seminar provides an integrating experience for students. Emphasis is placed upon specific problems. Extensive research and analysis of public policy are conducted. The Seminar is a full 15-week semester course and is offered online and in a traditional classroom format. Pre-requisites: MPA 500, 501, 505, 506, 507, 508, 513.

MPA ELECTIVES – MINIMUM OF 9 CREDITS REQUIRED

Students may select any three courses from the following list to complete the electives requirement. Alternatively, electives may be grouped if a student is looking for depth in a particular area. Three focus areas are offered: Public Management, Health Care, and Ethical Leadership. To complete a focus the designated courses must be selected.

Public Management Focus:

MPA 502 Economics in the Public Sector
MPA 521 Management in Nonprofit Organizations
MPA 616 Global Issues in Public Administration

Health Care Focus:

MPA 681 US Health Care Policies and Systems
MPA 682 Ethical/Legal Issues in Health Care
MPA 683 Critical Issues in Health Care

Ethical Leadership Focus:

MBA684 Leadership, Power and Influence
MBA 685 Negotiations and Conflict Management
MBA 688 Ethical Management of Organizations

MPA WORK EXPERIENCE

MPA 660 Internship In Public Administration (may be waived)
3 Credits

The Internship in Public Administration is intended to provide field-based experience in a public or nonprofit organization. This course is required of pre-service students only.